

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, December 8, 2017 at the hour of 8:30 A.M., at 1900 W. Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

## **I. Attendance/Call to Order**

Chairman Estrada called the meeting to order.

Present: Chairman Ric Estrada and Directors Robert G. Reiter, Jr. and Mary B. Richardson-Lowry (3)

Board Chairman M. Hill Hammock (ex officio) and Directors Mary Driscoll, RN, MPH; Ada Mary Gugenheim; and Emilie N. Junge

Steven Scheer (non-Director Member)

Absent: Director Hon. Jerry Butler (1)

Additional attendees and/or presenters were:

Ekerete Akpan – Chief Financial Officer  
Douglas Elwell – Deputy Chief Executive Officer,  
Finance and Strategy  
Charles Jones – Chief Procurement Officer

Terry Mason, MD – Cook County Department of Public  
Health  
Jeff McCutchan – Interim General Counsel  
Deborah Santana – Secretary to the Board  
John Jay Shannon, MD – Chief Executive Officer

The 2018 meeting schedule has been set, and is similar to last year's schedule. The Committee will meet every month, mainly on Fridays at 8:30 A.M., but there are exceptions (February and June). The schedule will be posted to the CCHHS website.

The next meeting of the Committee will be held on Friday, January 19, 2018 at 8:30 A.M.

## **II. Public Speakers**

Chairman Estrada asked the Secretary to call upon the registered public speakers.

The Secretary responded that there were none present.

## **III. Action Items**

### **A. Minutes of the Finance Committee Meeting, October 20, 2017**

Director Richardson-Lowry, seconded by Director Reiter, moved to accept the minutes of the Finance Committee Meeting of October 20, 2017. THE MOTION CARRIED UNANIMOUSLY.

### **III. Action Items**

#### **B. Contracts and Procurement Items (Attachment #1)**

Charles Jones, Chief Procurement Officer, provided an overview of the requests presented for the Committee's consideration. The Committee reviewed and discussed the requests.

It was noted that request number 7 was withdrawn from consideration.

With regard to request number 9, Dr. John Jay Shannon, Chief Executive Officer, stated that this contract is for outside laboratory testing services. The System will need to develop an in-house skill for these services, particularly for some of the advanced molecular diagnostics around cancer care, which is not done frequently enough to have that done in-house. He noted that the System's laboratory director resigned this month, so the administration will be recruiting for a new laboratory director. That will be an opportunity for the organization, because there has been much investment in new equipment to automate the laboratory, but the organization has not yet capitalized on the returns on that equipment. Advanced diagnostics, besides the basics that get done on hospitalized patients, is a fast moving field. It is the administration's hope that the individual who comes in as the new laboratory director can increase the skills and technology necessary to allow for bringing some of this in-house. He added that the administration is in frequent conversations with neighbors in the Illinois Medical District and regionally, trying to find out if there is a solution that makes it efficient for many of the organizations. There might be partnership opportunities, as volume from two (2) institutions is likely to see more favorable pricing. In response to a question regarding when the Committee can expect to receive a status report on the subject, Dr. Shannon stated that mid-year would be a good time for that.

With regard to request number 13, Mr. Jones provided information on the price per unit. The System's cost per drug-eluting stent is \$1,200, and list cost is approximately \$3,750. Director Richardson-Lowry inquired whether that kind of markup is standard. Mr. Jones indicated that he will research the question and provide a response.

Director Richardson-Lowry stated for the record that on the transmittal is a reference in parentheses referring to the number of companies available under the GPO; this is a useful piece of information for Directors to see the selection pool and see that staff are being thoughtful in their determination.

Director Richardson-Lowry, seconded by Director Reiter, moved the approval of request numbers 1 through 22, with the exception of request number 7, which was withdrawn, and subject to completion of review by Contract Compliance, where appropriate. THE MOTION CARRIED UNANIMOUSLY.

#### **C. Any items listed under Section III**

### **IV. Report from Supply Chain Management (Attachment #2)**

- **4<sup>th</sup> Quarter FY2017 Report of Purchases made under the authority of the Chief Executive Officer**
- **Report of emergency purchases**

Mr. Jones presented the 4<sup>th</sup> Quarter FY2017 Report of Purchases made under the authority of the Chief Executive Officer. There was no report of emergency purchases made.

**V. Report from the Chief Financial Officer** (Attachment #3)

- **FY2018 Budget Update** (Attachment #4)
- **Metrics**
- **Financials through October 2017**

Ekerete Akpan, Chief Financial Officer, presented the information contained in his report, which included Financials through October 2017. The Committee reviewed and discussed the information.

The Committee discussed the subject of the claw-back of revenue by the State that resulted from their retroactive CountyCare rate change. Additionally, they discussed the subject of CountyCare external claims expense exceeding budget estimates and strategies to address it.

Douglas Elwell, Deputy Chief Executive Officer of Finance and Strategy, reviewed the Budget Update with Mr. Akpan.

The Budget Update included information on the following subjects:

- County Health Fund Allocation to CCHHS Operating Expenses
- Changes to CCHHS FY18 Budget Through the Balancing Amendment
- Changes to CCHHS FY18 Budget Through the Technical Amendment
- Impact on Staffing

Following the discussion of the information, Director Driscoll inquired to confirm that those individuals who are being laid off will be provided information on open positions at the System; if they are qualified and want to move into those positions, they will be able to do so. Mr. Elwell concurred; he believes that less than ten (10) individuals will end up leaving the organization (with the exception of the staff in the Labor Department, because that function will no longer be performed at the System).

Dr. Shannon noted an additional point for the record relating to the budget. The Committee may be aware that the Chief Judge is using legal actions to try and halt the changes that happened with the budget. It is anyone's guess as to how that will move from a timing standpoint and what the outcome will be, but if there is a significant change, that might cause a mid-year readjustment at the budget, as well. Also, because the proposed budget that this Board approved back in late summer contemplated a much smaller membership in the health plan, the growth in the health plan due to recent acquisitions will change the revenue and expense projections, which will be reflected in the financial reporting.

**VI. Adjourn**

As the agenda was exhausted, Chairman Estrada declared the meeting ADJOURNED.

Respectfully submitted,  
Finance Committee of the  
Board of Directors of the  
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX  
Ric Estrada, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX  
Deborah Santana, Secretary

Follow-up / Requests:

Follow-up: For mid-year 2018: status report to be provided on laboratory services (page 2)

Request: Request for information on differential between System cost and list cost for drug-eluting stents (page 2)

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
December 8, 2017

ATTACHMENT #1

Request #	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Total # of bidders/ RFP responses / GPO companies available	Affiliate / System	Begins on Page #
<b>Accept Grant Renewal</b>							
1	Illinois Department of Public Health	Service - Public Health Emergency Preparedness Program	Grant renewal amount: \$1,143,346.00	n/a	n/a	CCDPH	4
<b>Execute Intergovernmental Agreement and Accept Grant Award</b>							
2	Cook County Bureau of Economic Development	Service - U.S. Department of Housing and Urban Development (HUD) Lead Hazard Reduction Demonstration Grant Program	Grant amount: \$1,970,017.46	n/a	n/a	CCDPH	5
<b>Increase Contract</b>							
3	University of Illinois Hospital & Health Sciences System	Service - STAT chemistry testing of specimens	\$200,000.00	Sole Source	n/a	SHCC	6
<b>Increase and Extend Contracts</b>							
4	Imperial Parking (US)	Service - parking and shuttle bus management	\$958,782.00	This request - noncompetitive process leveraging existing contract	Original contract - competitive RFP process in 2014/3 responses)	System	7
5	Aramark Healthcare Support Services, LLC	Service - Plant Operation Maintenance Management Information System (POMMIS) and Ambulatory Facilities Services (AFS)	\$456,954.76	This request - noncompetitive process leveraging existing contract	Original contract - competitive RFP process in 2011/3 responses)	System	8
6	Ellen Dooley	Service - professional consulting services	\$248,000.00	Sole Source	n/a	Managed Care	9

Request #	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Total # of bidders/ RFP responses / GPO companies available	Affiliate / System	Begins on Page #
<b>Increase and Extend Contracts (continued)</b>							
7	Anchor Mechanical, Inc.	Service - boiler and chiller maintenance	\$224,420.00	This request - noncompetitive process leveraging existing contract	Original contract - competitive RFP process in 2014/2 responses)	PHCC, SHCC	10
8	Diagnostica Stago, Inc.	Product and Service - instrument lease, reagents, consumables and controls for coagulation testing	\$169,979.22	This request - noncompetitive process leveraging existing contract	Original contract - competitive RFP process in 2014/3 responses)	SHCC	11
<b>Execute Contracts</b>							
9	Quest Diagnostics, LLC	Service - reference laboratory testing	\$8,700,000.00	GPO	3	System	12
10	Henricksen & Company, Inc.	Product and Service - furniture and accessories	\$4,566,740.99	GPO	3	System	13
11	STW Healthcare, LLC	Service - temporary staffing for Radiology, Pharmacy, Laboratory, Employee Health Services and various departments	\$3,785,430.00	RFP	9	CHSCC, JTDC, PHCC, ACHN, SHCC	14
12	Maxim Healthcare Services	Service - temporary staffing for Radiology, Pharmacy, Laboratory, Employee Health Services and various departments	\$3,097,170.00	RFP	9	CHSCC, JTDC, PHCC, ACHN, SHCC	15
13	Abbott Laboratories, Inc.	Product - drug eluting stents	\$1,650,000.00	GPO	8	SHCC	16
14	Arcos Environmental	Service - Lead abatement services for residents in suburban Cook County	\$1,105,275.00 (partially grant funded)	RFP	2	CCDPH	17

Request #	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Total # of bidders/ RFP responses / GPO companies available	Affiliate / System	Begins on Page #
<b>Execute Contracts (continued)</b>							
15	A & B Environmental Construction	Service - Lead abatement services for residents in suburban Cook County	\$1,105,275.00 (partially grant funded)	RFP	2	CCDPH	18
16	Medtronic USA, Inc.	Product - catheters, guidewires and inflation devices	\$1,100,000.00	GPO	8	SHCC	19
17	Merit Medical Systems, Inc.	Product - manifold kits, laboratory supplies / medical devices	\$1,005,000.00	GPO	8	SHCC	20
18	Radiometer America, Inc.	Product - reagents, consumables and blood gas analyzers	\$962,850.00	GPO	4	SHCC	21
19	St. Jude Medical S.C. Inc.	Product - pacemakers and atrial septal defect closures	\$915,000.00	GPO	5	SHCC	22
20	Terumo Medical Corporation	Product - interventional transradial supplies	\$885,000.00	GPO	10	SHCC	23
21	GE Healthcare	Product and Service - digital radiographic system and turnkey installation	\$350,024.93	GPO	3	System	24
22	Abbott Laboratories, Inc.	Product - carotid stents, embolic protection, PCI guidewires and angioplasty balloons	\$300,000.00	GPO	10	SHCC	25



# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Terry Mason, M.D., Chief Operating Officer, Cook County Department of Public Health	
<b>DATE:</b> 11/01/2017		<b>PRODUCT / SERVICE:</b> Service – Public Health Emergency Preparedness Program	
<b>TYPE OF REQUEST:</b> Grant Contract Renewal		<b>VENDOR / SUPPLIER:</b> Illinois Department of Public Health, Springfield, Illinois	
<b>ACCOUNT:</b> 9031701-53463		<b>GRANT FUNDED AMOUNT:</b> \$1,143,346.00	
<b>CONTRACT PERIOD:</b> 07/01/2017 thru 06/30/2018		<b>CONTRACT NUMBER:</b> 87180016F	
<b>COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP]</b> N/A			
<b>NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]</b> N/A			

### PRIOR CONTRACT HISTORY:

The Illinois Department of Public Health (IDPH) Emergency Preparedness Program was approved by the Cook County Health and Hospitals System Board on 10/28/2016 for twelve (12) months from 07/01/2016 thru 06/30/2017 in the amount of \$1,065,197.00.

### NEW PROPOSAL JUSTIFICATION:

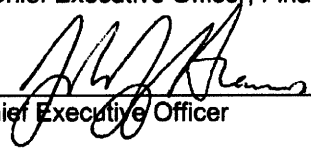
As a state certified health department in the State of Illinois, the Cook County Department of Public Health (CCDPH) is mandated to provide public health emergency preparedness and response to include hazard vulnerability risk assessment, self-assessment of emergency capabilities, and formulation of an annual work plan for the next program year.

\*The cost of the early termination of this grant is estimated at \$371,935.00.

### TERMS OF REQUEST:

This is a request to renew grant contract number 87180016F in an amount not to exceed \$1,143,346.00, as needed, for a period of twelve (12) months from 07/01/2017 thru 06/30/2018.

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer, Finance and Strategy

CCHHS CEO:   
John Jay Shannon, MD, Chief Executive Officer

**APPROVED**

DEC 15 2017

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #

1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.  
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Revised 03/01/2011

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Terry Mason, M.D., Chief Operating Officer, Cook County Department of Public Health (CCDPH)	
<b>DATE:</b> 11/21/2017		<b>PRODUCT / SERVICE:</b> Service - HUD Lead Hazard Reduction Demonstration Grant Program	
<b>TYPE OF REQUEST:</b> Execute Inter-Governmental Agreement and Accept Grant Award		<b>VENDOR / SUPPLIER:</b> Cook County Bureau of Economic Development via HUD	
<b>ACCOUNT: FISCAL IMPACT NOT TO EXCEED:</b> HUD Grant Funded		<b>GRANT FUNDED /RENEWAL AMOUNT:</b> \$1,970,017.46	
<b>CONTRACT PERIOD:</b> 08/01/2017 thru 07/31/2020		<b>CONTRACT NUMBER:</b> H18-25-116	
<b>COMPETITIVE SELECTION METHODOLOGY:</b> N/A			
<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> N/A			

### PRIOR CONTRACT HISTORY:

No prior contract history.

### NEW PROPOSAL JUSTIFICATION:

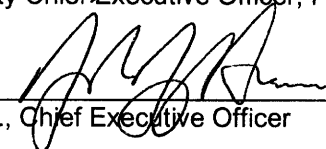
This request will establish an inter-governmental sub grant agreement between the Bureau of Economic Development, as the grantor of the HUD Lead Hazard Reduction Demonstration Grant and the Cook County Health and Hospital Systems as the sub grantee of said grant.

### TERMS OF REQUEST:

This is a request to execute contract number H18-25-116 in an amount not to exceed \$1,970,017.46 as needed, for a period of thirty-six (36) months from 08/01/2017 thru 07/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/A

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

DEC 15 2017

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #

2

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Revised 03/01/2011

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Jarrod G. Johnson, Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 11/21/2017		<b>PRODUCT / SERVICE:</b> Service - STAT Chemistry Testing of Specimens	
<b>TYPE OF REQUEST:</b> Increase Contract		<b>VENDOR / SUPPLIER:</b> University of Illinois Hospital & Health Sciences System, Chicago, IL	
<b>ACCOUNT:</b> 897-278		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$200,000.00	
<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A		<b>CONTRACT PERIOD:</b> 01/01/2016 thru 12/31/2018	
<b>CONTRACT NUMBER:</b> H16-73-0003		<b>COMPETITIVE SELECTION METHODOLOGY:</b>	
<input checked="" type="checkbox"/>		<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> Sole Source	

**PRIOR CONTRACT HISTORY:**

Contract number H16-73-0003 was executed by the Office of Supply Chain Management in the amount of \$100,000.00 for a period of thirty-six (36) months from 01/01/2016 through 12/31/2018.

**NEW PROPOSAL JUSTIFICATION:**


This request will provide fluid analysis testing for the Pathology Department.

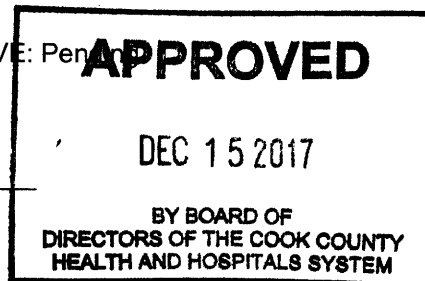
**TERMS OF REQUEST:**

This is a request to increase contract number H16-73-0003 in an amount not to exceed \$200,000.00, as needed, for the remainder of the contract period through 12/31/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
**3**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Jim DeLisa, System Director of Plant Operations		<b>EXECUTIVE SPONSOR:</b> Samuel L. Williams, Executive Director, Facilities	
<b>DATE:</b> 11/21/2017		<b>PRODUCT / SERVICE:</b> Service - Parking and Shuttle Bus Management	
<b>TYPE OF REQUEST:</b> Extend and Increase Contract		<b>VENDOR / SUPPLIER:</b> Imperial Parking (US), Chicago, IL	
<b>ACCOUNT:</b> 897-660		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$958,782.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>ORIGINAL CONTRACT PERIOD:</b> 02/06/2011 thru 11/30/2017		<b>REVISED CONTRACT PERIOD:</b> 12/01/2017 thru 02/28/2018	<b>CONTRACT NUMBER:</b> H14-25-069
<b>COMPETITIVE SELECTION METHODOLOGY:</b>			
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> RFP (2014-3)			

### PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board of Directors approved contract number H14-25-069 on 08/29/2014 in the amount of \$9,199,750.76 for a period of thirty-six (36) months from 09/01/2014 through 08/31/2017. On 06/26/2016 the CCHHS Board approved an amendment to increase the contract by \$739,138.00 and add services to the 13<sup>th</sup> & Leavitt parking lot. The Office of Supply Chain Management executed an Amendment on 10/24/2016 increasing the contract amount by \$4006.89 for additional security. On 06/23/2017 and Amendment was executed by the Office of Supply Chain Management to increase the amount payable by \$69,753.60 for increased shuttle bus services. An amendment approved by the CCHHS Board on 09/01/2017 increased the scope and extended the term through 11/30/2017 in the amount of \$930,855.00.

### NEW PROPOSAL JUSTIFICATION:

This is a request to continue the provision of parking management and shuttle bus services for CCHHS. The contractor is responsible for maintenance, housekeeping facility services, and security while also furnishing all labor, training, materials and equipment necessary for the management, security, and operations of the services.

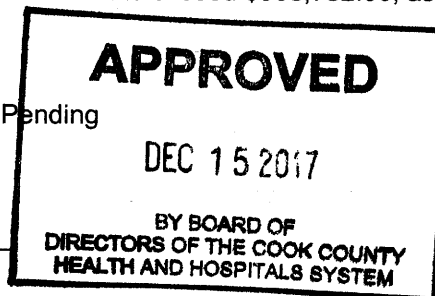
### TERMS OF REQUEST:

This is a request to extend and increase contract number H14-25-069 in an amount not to exceed \$958,782.00, as needed for a three (3) month period from 12/01/2017 thru 02/28/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
**4**

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• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Jim DeLis, System Director of Plant Operations		<b>EXECUTIVE SPONSOR:</b> Samuel L. Williams, Executive Director, Facilities	
<b>DATE:</b> 11/15/2017		<b>PRODUCT / SERVICE:</b> Service - Plant Operation Maintenance Management Information System (POMMIS) and Ambulatory Facilities Services (AFS)	
<b>TYPE OF REQUEST:</b> Extend and Increase Contract		<b>VENDOR / SUPPLIER:</b> Aramark Healthcare Support Services, LLC, Philadelphia, PA	
<b>ACCOUNT:</b> 890-450		<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A	
<b>FISCAL IMPACT NOT TO EXCEED:</b> \$456,954.76		<b>CONTRACT NUMBER:</b> H11-72-055	
<b>ORIGINAL CONTRACT PERIOD:</b> 07/01/2011 thru 05/31/2017		<b>REVISED CONTRACT PERIOD:</b> 06/01/2017 thru 01/31/2018	
<b>COMPETITIVE SELECTION METHODOLOGY:</b>			
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> RFP - 2011 (3)			

### PRIOR CONTRACT HISTORY:

Contract number H11-72-055 was approved by the Cook County Health and Hospitals System (CCHHS) Board of Directors on 06/24/2011 in the amount of \$4,220,773.68, as needed for a period of sixty (60) months from 07/01/2011 through 06/30/2016. The CCHHS Board on 06/24/2016 approved an amendment to extend the contract through 11/30/2016 and increase the amount payable by \$372,238.44. A subsequent amendment approved by the CCHHS Board on 12/16/2016 extended the contract until 05/31/2017 and increased the amount payable by \$446,686.13.

### NEW PROPOSAL JUSTIFICATION:

The vendor provides Plant Operation Maintenance Management Information System (POMMIS) services and Ambulatory Facilities Services (AFS) to John H. Stroger, Jr. Hospital, Provident Hospital, the Oak Forest Health Center, CORE Center, and the ACHN clinics. POMMIS includes the provision of certain software, hardware, and technical support for Plant Operations and Maintenance within CCHHS. Ambulatory Facilities Services revolve around services in connection with a program for coordinating the management of CCHHS ambulatory equipment and facilities. We are working with County in an effort to consolidate the systems.

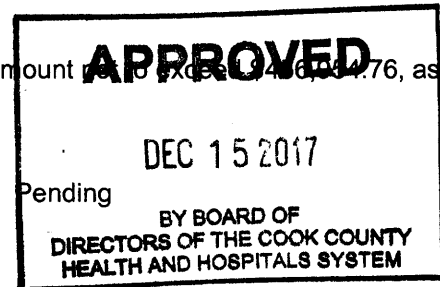
### TERMS OF REQUEST:

This is a request to extend and increase contract number H11-72-055 in an amount not to exceed \$456,954.76, as needed, for a period of eight (8) months from 06/01/2017 thru 01/30/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: Douglas L. Elwell  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: John Jay Shannon  
John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
**5**

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# Cook County Health & Hospitals System

## AS AMENDED BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Douglas L. Elwell, Deputy Chief Executive Officer, Finance and Strategy <i>DLE</i>	
<b>DATE:</b> 11/28/2017		<b>PRODUCT / SERVICE:</b> Professional Consulting Services	
<b>TYPE OF REQUEST:</b> Extend and Increase Contract		<b>VENDOR / SUPPLIER:</b> Ellen Dooley, Glencoe, IL	
<b>ACCOUNT: FISCAL IMPACT NOT TO EXCEED:</b> 896-260      \$ 248,000.00		<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 04/19/2017 thru 04/18/2018		<b>REVISED CONTRACT PERIOD</b> 04/19/2018 thru <del>05/30/2018</del> <u>05/31/2018</u>	
<b>COMPETITIVE SELECTION METHODOLOGY:</b>		<b>CONTRACT NUMBER:</b> H17-25-0055	
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> Sole Source			

**PRIOR CONTRACT HISTORY:**

Contract number H17-25-0055 was approved by the Cook County Health and Hospitals System (CCHHS) Supply Chain Management Department in the amount of \$50,000 for the period from 04/19/2017 to 10/18/2017 for professional consulting services to launch the Member Incentive Program for CountyCare. On 09/21/17 the CCHHS Supply Chain Management Department approved a request to increase the contract amount by \$50,000 and to extend the term by six (6) months thru 4/18/2018.

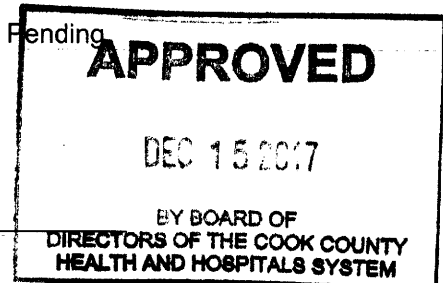
**NEW PROPOSAL JUSTIFICATION:**

This request is to expand services as Transition Officer/Project Management for the Family Health Network (FHN) and Aetna transition of membership as well as preparation for the new model contract requirements from HFS that begin 01/01/2018.

**TERMS OF REQUEST:**

This is a request to extend and increase contract number H17-25-0055 in an amount not to exceed \$248,000.00, as needed through ~~05/30/2018~~ 05/31/2018

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending



CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**Request #**  
**6**

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• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Jim DeLisa, System Director of Plant Operations		<b>EXECUTIVE SPONSOR:</b> Samuel L. Williams, Executive Director, Facilities	
<b>DATE:</b> 11/20/2017	<b>PRODUCT / SERVICE:</b> Service - Boiler and Chiller Maintenance		
<b>TYPE OF REQUEST:</b> Increase and Extend Contract	<b>VENDOR / SUPPLIER:</b> Anchor Mechanical, Inc., Chicago, IL		
<b>ACCOUNT:</b> 897-449 - Stroger		<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A	
898-449 - Provident		\$224,420.00	
<b>OLD CONTRACT PERIOD:</b> 04/01/2014 thru 10/31/2017	<b>REVISED CONTRACT PERIOD:</b> 11/01/2017 thru 02/28/2018	<b>CONTRACT NUMBER:</b> H14-72-010	
<b>COMPETITIVE SELECTION METHODOLOGY:</b>			
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> RFP -2014 (2)			

**PRIOR CONTRACT HISTORY:**

Contract number H14-72-010 was approved by the Cook County Health and Hospitals System (CCHHS) Board of Directors on 03/28/2014 in an amount not to exceed \$1,023,210.00 for a period of thirty-six (36) months from 04/01/2014 thru 03/31/2017. The Department of Supply Chain Management extended the contract through 10/31/2017 and increased the maximum amount payable by \$19,950.00.

**NEW PROPOSAL JUSTIFICATION:**

The contract will provide maintenance, repair, and replacement services on chillers, cooling towers, boilers, and absorbers in the John H. Stroger, Jr., Hospital of Cook County and the Oak Forest Health Center.

**TERMS OF REQUEST:**

This is a request to extend and increase contract number H14-72-010 in an amount not to exceed \$224,420.00, as needed, for a four (4) month period from 11/01/2017 thru 02/28/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: 

Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: 

John Jay Shannon, M.D., Chief Executive Officer

**WITHDRAWN**

**Request #**

**7**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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Revised 03/01/2011

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Jarrod G. Johnson, Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 11/15/2017	<b>PRODUCT / SERVICE:</b> Product & Service - Instrument Lease, Reagents, Consumables, and Controls for Coagulation Testing		
<b>TYPE OF REQUEST:</b> Increase and Extend Contract	<b>VENDOR / SUPPLIER:</b> Diagnostica Stago, Inc., Parsippany, NJ		
<b>ACCOUNT:</b> 897-365		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$169,979.22	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>ORIGINAL CONTRACT PERIOD:</b> 12/01/2014 thru 11/30/2017		<b>REVISED CONTRACT PERIOD:</b> 12/01/2017 thru 05/31/2018	
<b>CONTRACT NUMBER:</b> H14-25-055			
X	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (3)		
	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

Contract number H14-25-055 was approved by the Cook County Health and Hospitals System (CCHHS) Board on 10/31/2014 for a period of thirty-six (36) months from 12/01/2014 through 11/30/2017 in the amount of \$1,019,875.32.

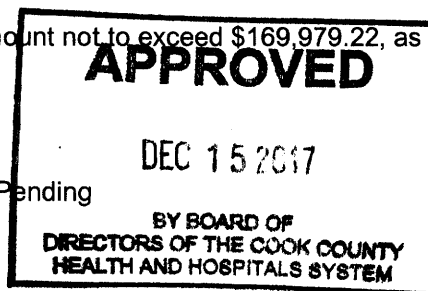
**NEW PROPOSAL JUSTIFICATION:**

This contract was executed to provide instruments, maintenance, reagents, controls, and calibrators to perform routine and special coagulation tests at John H. Stroger, Jr., and Provident Hospitals. This contract extension will provide an opportunity for assessment of equipment and processes in an effort to update the technology.

**TERMS OF REQUEST:**

This is a request to increase and extend contract number H14-25-055 in an amount not to exceed \$169,979.22, as needed for the revised contract period from 12/01/2017 through 05/31/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending



CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer

**Request #**  
**8**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •



# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Jarrod G. Johnson, Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 11/21/2017		<b>PRODUCT / SERVICE:</b> Service - Reference Laboratory Testing	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Quest Diagnostics, LLC, Wooddale, IL	
<b>ACCOUNT:</b> 890-278		<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A	
<b>FISCAL IMPACT NOT TO EXCEED:</b> \$8,700,000.00		<b>CONTRACT NUMBER:</b> H18-25-115	
<b>CONTRACT PERIOD:</b> 01/01/2018 thru 12/31/2020			
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (3)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

Contract number H15-25-009 was approved by the Cook County Health and Hospitals System (CCHHS) Board of Directors on 12/12/2014 in an amount not to exceed \$8,205,626.00 for a period of thirty-six (36) months from 01/01/2015 through 12/31/2017.

### NEW PROPOSAL JUSTIFICATION:

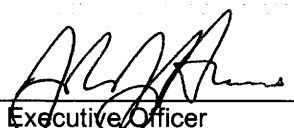
The vendor will provide diagnostic laboratory testing services not performed within CCHHS. The results from these tests are interfaced into the Laboratory Information System and become a part of the medical record for clinicians to access.

### TERMS OF REQUEST:

This is a request to execute contract number H18-25-115 in an amount not to exceed \$8,700,000.00, as needed, for a thirty-six (36) month period from 01/01/2018 through 12/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

DEC 15 2017

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
9

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.  
Rothstein CORE Center •

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Revised 03/01/2011

# Cook County Health & Hospitals System

## AS AMENDED BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Samuel L. Williams, Executive Director, Facilities		<b>EXECUTIVE SPONSOR:</b> Jarrod G. Johnson, Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 11/14/2017		<b>PRODUCT / SERVICE:</b> Product & Service – Furniture & Accessories	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Henricksen & Company, Inc., Itasca, IL	
<b>ACCOUNT:</b> 890-530		<b>FISCAL IMPACT NOT TO EXCEED:</b> <del>\$4,566,740.00</del> <b>\$4,494,920.46</b>	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 01/01/2018 thru 12/31/2018		<b>CONTRACT NUMBER:</b> H18-25-006	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (3)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY</b>		

**PRIOR CONTRACT HISTORY:**

No prior contract history.

**NEW PROPOSAL JUSTIFICATION:**

Vendor will provide furniture, accessories, installation, coordination and tracking for the for the Central Campus Health Center (CCHC) building.

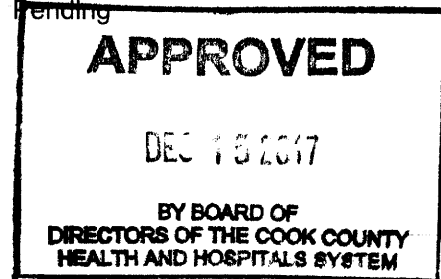
**TERMS OF REQUEST:**

This is a request to execute contract number H18-25-006 in an amount not to exceed ~~\$4,566,740.00~~ **\$4,494,920.46**, as needed for a period of twelve (12) months from 01/01/2018 through 12/31/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance and Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
**10**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Jarrod G. Johnson, Chief Operating Officer of Hospital Based Services	
<b>DATE:</b> 11/20/2017		<b>PRODUCT / SERVICE:</b> Service – Temporary Staffing for Radiology, Pharmacy, Laboratory, Employee Health Services & Various Departments	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> STW Healthcare, LLC, Hazel Crest, IL	
<b>ACCOUNT:</b>		<b>GRANT FUNDED /RENEWAL AMOUNT:</b>	
897- 275 Stroger		N/A	
891 – 275 Provident			
240-275 Cermak			
241-275 JDTC			
893-275 ACHN			
Total			
<b>CONTRACT PERIOD:</b> 12/01/2017 thru 11/30/2020		<b>CONTRACT NUMBER:</b> H18-25-114	
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHOD</b> RFP (9)			
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>			

**PRIOR CONTRACT HISTORY:**

Contract number H14-73-081 was approved by the Cook County Health and Hospitals Systems (CCHHS) Board on 10/03/2014 for a period of thirty-six (36) months from 10/01/2014 thru 9/30/2017 in the amount of \$6,199,488.00 to provide interim staffing for various departments. The Office of Supply Chain Management executed an Amendment on 08/01/2014 to add Managed Care positions to the contract. On 08/26/2016 an Amendment was approved by the Board to increase the contract by \$250,000.00. On 12/16/2016 an Amendment was approved by the CCHHS Board to increase the amount by \$1,000,000.00. An Amendment was executed by The Office of Supply Chain Management on 09/29/2017 to extend the contract through 11/30/2017.

**NEW PROPOSAL JUSTIFICATION:**

This contract is for the provision of interim staffing for various departments throughout CCHHS to maintain a steady work flow until vacancies can be filled.

**TERMS OF REQUEST:**

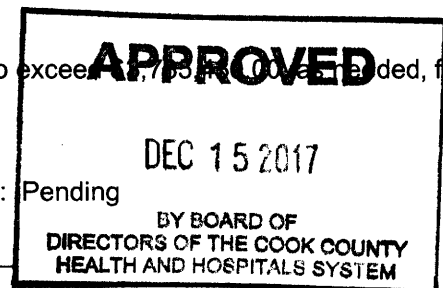
This is a request to execute contract number H18-25-114 in an amount not to exceed \$3,785,430.00 over a period of thirty-six (36) months from 12/01/2017 thru 11/30/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE:

Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
**11**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Jarrod G. Johnson, Chief Operating Officer, Hospital Based Services													
<b>DATE:</b> 11/20/2017		<b>PRODUCT / SERVICE:</b> Service - Temporary Staffing for Radiology, Laboratory, Pharmacy, Employee Health Service & Various Departments													
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Maxim Healthcare Services, Columbia, MD													
<b>ACCOUNT:</b>		<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A													
<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 30%;">240-275 Cermak</td> <td style="width: 30%; text-align: right;">\$167,670.00</td> </tr> <tr> <td>241-275 JTDC</td> <td style="text-align: right;">\$1,242.00</td> </tr> <tr> <td>891-275 Provident</td> <td style="text-align: right;">\$309,258.00</td> </tr> <tr> <td>893-275 ACHN</td> <td style="text-align: right;">\$135,000.00</td> </tr> <tr> <td>897-275 Stroger</td> <td style="text-align: right;">\$2,484,000.00</td> </tr> <tr> <td style="text-align: right;">Total</td> <td style="text-align: right;">\$3,097,170.00</td> </tr> </table>		240-275 Cermak	\$167,670.00	241-275 JTDC	\$1,242.00	891-275 Provident	\$309,258.00	893-275 ACHN	\$135,000.00	897-275 Stroger	\$2,484,000.00	Total	\$3,097,170.00		
240-275 Cermak	\$167,670.00														
241-275 JTDC	\$1,242.00														
891-275 Provident	\$309,258.00														
893-275 ACHN	\$135,000.00														
897-275 Stroger	\$2,484,000.00														
Total	\$3,097,170.00														
<b>CONTRACT PERIOD:</b> 12/01/2017 through 11/30/2020		<b>CONTRACT NUMBER:</b> H18-25-008													
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (9)															
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>															

**PRIOR CONTRACT HISTORY:**

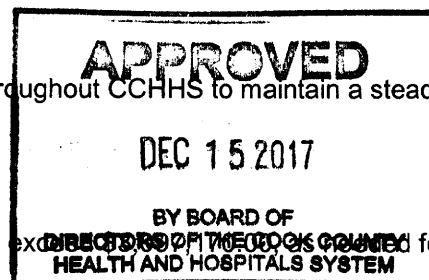
Contract number H14-73-082 was approved by the Cook County Health and Hospitals System (CCHHS) Board on 10/03/2014 for a period of thirty-six (36) months from 10/01/2014 through 09/30/2017 in the amount of \$1,549,872.00. The CCHHS Board of Directors approved an amendment on 10/27/2017 extending the contract through 11/30/2017 and increased it by \$650,000.00.

**NEW PROPOSAL JUSTIFICATION:**

This contract is for the provision of interim staffing for various departments throughout CCHHS to maintain a steady work flow until vacancies can be filled.

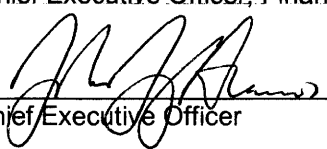
**TERMS OF REQUEST:**

This is a request to execute contract number H18-25-008 in an amount not to exceed \$3,097,170.00 for a thirty-six (36) month period from 12/01/2017 thru 11/30/2020.



CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**Request #**  
**12**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Rami Doukky, M.D., Chairman, Department of Cardiology		<b>EXECUTIVE SPONSOR:</b> Claudia M. Fegan, M.D., Chief Medical Officer	
<b>DATE:</b> 11/15/2017		<b>PRODUCT / SERVICE:</b> Product – Drug Eluting Stents	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Abbott Laboratories, Inc., Santa Clara, CA	
<b>ACCOUNT:</b> 897-362		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$1,650,000.00	
<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A		<b>CONTRACT PERIOD:</b> 01/01/2018 thru 12/31/2019	
<b>CONTRACT NUMBER:</b> H18-25-112		<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (8)	
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>			

**PRIOR CONTRACT HISTORY:**

The Cook County Health & Hospitals System (CCHHS) Board of Directors approved contract number H15-73-027 on 08/28/2015 in the amount of \$1,100,000.00 for a period of twenty-four (24) months from 11/01/2015 thru 10/31/2017. The CCHHS Office of Supply Chain Management executed an amendment to extend the contract through 12/31/2017 and increase the contract value by \$46,000.00.

**NEW PROPOSAL JUSTIFICATION:**

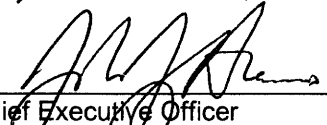
This request for a new contract is for the provision of drug eluting stents primarily used for angioplasty cardiac procedures. The stents significantly reduce the risk of in-stent stenosis especially in selected high-risk patients, reducing the need for hospitalization and revascularization and the need for repeated angioplasty and coronary artery bypass grafting surgery.

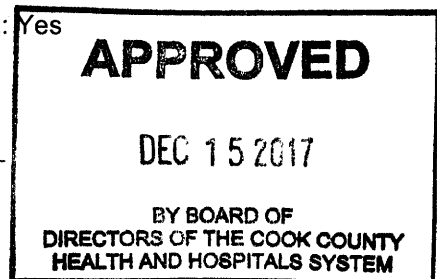
**TERMS OF REQUEST:**

This is a request to execute contract number H18-25-112 in an amount not to exceed \$1,650,000.00, as needed, for a period of twenty-four (24) months from 01/01/2018 through 12/31/2019.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCHHS Deputy CEO:   
 Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO:   
 John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
**13**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Terry Mason, M.D., Chief Operating Officer, Cook County Department of Public Health	
<b>DATE:</b> 10/27/17		<b>PRODUCT / SERVICE:</b> Service - Lead Abatement Services for Residents in Suburban Cook County	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Arcos Environmental, Tinley Park, IL	
<b>ACCOUNT:</b> 544 special revenue fund \$375,000.00 HUD Grant Funded \$730,275.00 partial grant funded <b>Total</b> \$1,105,275.00		<b>GRANT FUNDED AMOUNT:</b>	
<b>CONTRACT PERIOD:</b> 12/15/2017 thru 12/14/2020		<b>CONTRACT NUMBER:</b> H18-25-110	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (2)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

No prior contract history.

### NEW PROPOSAL JUSTIFICATION:

This request will provide lead hazard remediation for low-income homeowners in suburban Cook County through the Cook County Department of Public Health Lead Poisoning Prevention Grant Program.

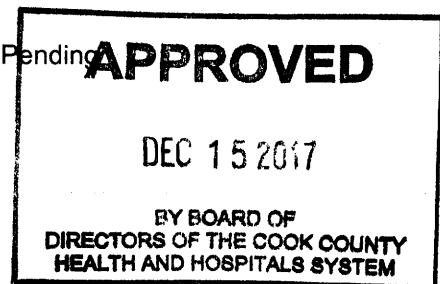
### TERMS OF REQUEST:

This is a request to execute the contract number H18-25-110 in an amount not to exceed \$1,105,275.00 as needed, for a period of thirty-six (36) months from 12/15/2017 thru 12/14/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance and Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, MD, Chief Executive Officer



**Request #**  
**14**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Terry Mason, M.D., Chief Operating Officer, Cook County Department of Public Health	
<b>DATE:</b> 10/27/2017	<b>PRODUCT / SERVICE:</b> Service - Lead Abatement Services for Residents of Suburban Cook County		
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> A & B Environmental Construction, Northlake, IL		
<b>Account:</b> 544 Special Revenue Fund      \$375,000.00 HUD Grant Funded                \$730,275.00 partial grant funded Total                                    \$1,105,275.00		<b>FISCAL IMPACT NOT TO EXCEED:</b>	
<b>CONTRACT PERIOD:</b> 12/15/2017 thru 12/14/2020		<b>GRANT FUNDED AMOUNT:</b>   <b>CONTRACT NUMBER:</b> H18-25-111	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (2)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

No prior contract history.

**NEW PROPOSAL JUSTIFICATION:**

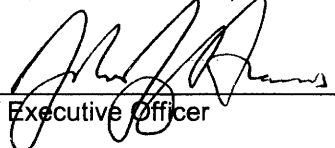
The request will provide lead hazard remediation for low-income homeowners in suburban Cook County through the Cook County Department of Public Health Lead Poisoning Prevention Grant Program.

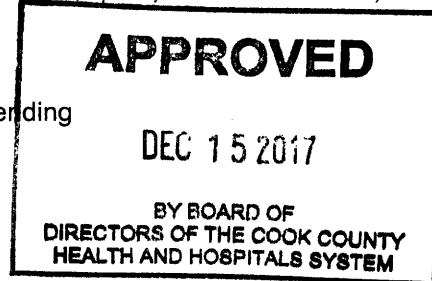
**TERMS OF REQUEST:**

This is a request to execute contract number H18-25-111 in an amount not to exceed \$1,105,275.00 as needed, for a period of thirty-six (36) months from 12/15/2017 thru 12/14/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer, Finance and Strategy

CCHHS CEO:   
John Jay Shannon, MD, Chief Executive Officer



**Request #**  
**15**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Rami Doukky, M.D., Chairman, Department of Cardiology		<b>EXECUTIVE SPONSOR:</b> Claudia M. Fegan, M.D., Chief Medical Officer	
<b>DATE:</b> 11/14/2017	<b>PRODUCT / SERVICE:</b> Product – Catheters, Guidewires and Inflation Devices		
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Medtronic USA, Inc., Mounds View, MN		
<b>ACCOUNT:</b> 897-362		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$1,100,000.00	
<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A		<b>CONTRACT PERIOD:</b> 01/01/2018 thru 12/31/2020	
<b>CONTRACT NUMBER:</b> H18-25-004		<b>CONTRACT NUMBER:</b> H18-25-004	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (8)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

The Cook County Health & Hospitals System (CCHHS) Board of Directors approved contract number H15-73-029 on 08/28/2015 in the amount of \$700,000.00 for a period of twenty-four (24) months from 11/01/2015 through 10/31/2017. The CCHHS Board of Directors approved an increase on 12/16/2016 in the amount of \$662,000.00. Amendments were approved by the Office of Supply Chain Management (SCM) to add product to the contract and extend the contract term through 12/31/2017.

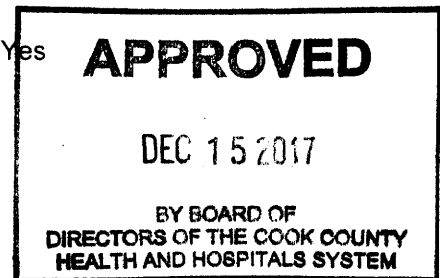
**NEW PROPOSAL JUSTIFICATION:**

This request for a new contract is for the provision of catheters, guidewires and inflation devices used in cardiac procedures.

**TERMS OF REQUEST:**

This is a request to execute contract number H18-25-004 in an amount not to exceed \$1,100,000.00, as needed, for a period of thirty-six (36) months from 01/01/2018 through 12/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes



CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer

**Request #**  
**16**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •



# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

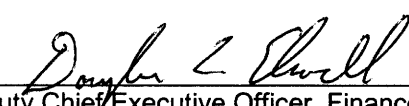
<b>SPONSOR:</b> Richard D. Keen, M.D., Chairman, Department of Surgery Rami Doukky, M.D. Chairman, Department of Cardiology Mark Pisaneschi, M.D., Chairman, Department of Radiology		<b>EXECUTIVE SPONSOR:</b> Claudia M. Fegan, M.D., Chief Medical Officer	
<b>DATE:</b> 10/31/2017		<b>PRODUCT / SERVICE:</b> Product – Manifold Kits, Lab Supplies/Medical Devices	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Merit Medical Systems, Inc., South Jordan, UT	
<b>ACCOUNT:</b> 897-362 Surgery: \$450,000.00 897-362 Cardiology: \$330,000.00 897-362 Radiology: <u>\$225,000.00</u> <b>TOTAL: \$1,005,000.00</b>		<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 01/01/2018 thru 12/31/2020		<b>CONTRACT NUMBER:</b> H18-25-001	
X	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (8)		
	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

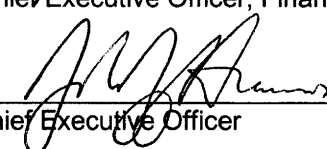
**PRIOR CONTRACT HISTORY:**  
 The Cook County Health & Hospitals System (CCHHS) Board of Directors approved contract number H15-73-041 on 09/25/2015 in the amount of \$613,196.00 for a period of twenty-four (24) months from 11/01/2015 through 10/31/2017. On 06/28/2017 the CCHHS Board approved an extension of the contract through 11/30/2017 and increased the not-to-exceed amount by \$259,000.00.

**NEW PROPOSAL JUSTIFICATION:**  
 This request is for the provision of surgical supplies and disposable manifold sterile devices for the Departments of Surgery, Cardiology and Radiology.

**TERMS OF REQUEST:**  
 This is a request to execute contract number H18-25-001 in an amount not to exceed \$1,005,000.00, as needed, for a period of thirty-six (36) months from 01/01/2018 through 12/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO:   
 Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO:   
 John Jay Shannon, M.D., Chief Executive Officer

APPROVED

DEC 15 2017

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Request #**  
**17**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Jarrod G. Johnson, Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 11/13/2017		<b>PRODUCT / SERVICE:</b> Product - Reagents, Consumables, Blood Gas Analyzers	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Radiometer America, Inc., Brea, CA	
<b>ACCOUNT:</b> 897-365		<b>GRANT FUNDED / RENEWAL AMOUNT:</b>	
<b>FISCAL IMPACT NOT TO EXCEED:</b> \$962,850.00			
<b>CONTRACT PERIOD:</b> 01/01/2018 through 12/31/2020		<b>CONTRACT NUMBER:</b> H18-72-005	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (4)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

Contract number H14-25-019 was approved by the Cook County Health & Hospitals System (CCHHS) Board of Directors on 04/25/2014 in the amount of \$939,120.00 for a thirty-six month period from 06/01/2014 through 05/31/2017. An Amendment approved by the CCHHS Board on 06/30/2017 extended the contract through 11/30/2017 and increased the amount payable by \$275,000.00.

### NEW PROPOSAL JUSTIFICATION:

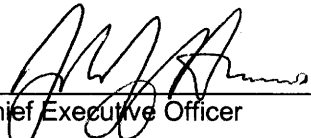
The contract will provide reagents, consumables, and six (6) blood gas analyzers required to perform a series of blood gas tests on samples throughout the term of the contract. While volumes have increased, the proposed pricing represents a 10% reduction in the per-test cost of the analyzers and reagents.

### TERMS OF REQUEST:

This is a request to execute contract number H18-72-005 in an amount not to exceed \$962,850.00, as needed, for a thirty-six (36) month period from 01/01/2018 through 12/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer, Finance and Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

DEC 15 2017

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Request #**  
**18**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Rami Doukky, M.D., Chairman, Department of Cardiology Richard Keen, M.D., Chairman, Department of Surgery		<b>EXECUTIVE SPONSOR:</b> Claudia M. Fegan, M.D., Chief Medical Officer	
<b>DATE:</b> 11/15/2017		<b>PRODUCT / SERVICE:</b> Product – Pacemakers and Atrial Septal Defect ("ASD") Closures	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> St. Jude Medical S.C. Inc., Chicago, IL	
<b>ACCOUNT:</b> 897-362 Surgery: \$750,000.00 897-362 Cardiology: <u>\$165,000.00</u> TOTAL: \$915,000.00		<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 01/01/2018 thru 12/31/2020		<b>CONTRACT NUMBER:</b> H18-25-002	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (5)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

The Cook County Health & Hospitals System (CCHHS) Board of Directors approved contract number H14-73-029 on 07/25/2014 in the amount of \$695,000.00 for a period of thirty-six (36) months from 09/01/2014 through 08/31/2017. The CCHHS Office of Supply Chain Management executed an amendment to extend the contract through 12/31/2017 and increase the contract value by \$108,000.00.

### NEW PROPOSAL JUSTIFICATION:

This request for a new contract is for the provision of pacemakers and Atrial Septal Defect ("ASD") Closures used in cardiac procedures. The benefit to the patients is not having to undergo heart surgery and subsequently endure a long hospital stay in addition to recovery time associated with surgery.

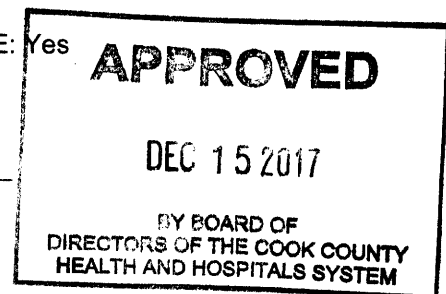
### TERMS OF REQUEST:

This is a request to execute contract number H18-25-002 in an amount not to exceed \$915,000.00, as needed, for a period of thirty-six (36) months from 01/01/2018 through 12/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCHHS Deputy CEO: Douglas L. Elwell  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: John Jay Shannon  
John Jay Shannon, M.D., Chief Executive Officer



Request #  
19

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Richard D. Keen, M.D., Chairman, Department of Surgery Rami Doukky, M.D. Chairman, Department of Cardiology Mark Pisaneschi, Chairman, Department of Radiology		<b>EXECUTIVE SPONSORS:</b> Claudia M. Fegan, M.D., Chief Medical Officer	
<b>DATE:</b> 11/13/2017		<b>PRODUCT / SERVICE:</b> Product – Interventional Transradial Supplies	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Terumo Medical Corporation, Somerset, NJ	
<b>ACCOUNT:</b> 897-362      Surgery:      \$60,000.00 897-362      Cardiology:      \$600,000.00 897-362      Radiology: <u>\$225,000.00</u> TOTAL:      \$885,000.00		<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 01/01/2018 thru 12/31/2020		<b>CONTRACT NUMBER:</b> H18-25-003	
X	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (10)		
	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

Contract number H15-73-028 was approved by the Cook County Health & Hospitals System (CCHHS) Board of directors on 08/28/2015 in an amount not to exceed \$396,515.00, as needed, for a period of twenty-four (24) months from 11/01/2015 thru 10/31/2017.

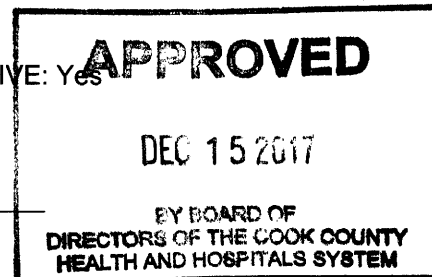
**NEW PROPOSAL JUSTIFICATION:**

This request for a new contract is for the provision of interventional transradial supplies, guidewires, embolism coils, torque devices and glide catheters that will continue to provide the Departments of Surgery, Cardiology and Radiology with surgical supplies.

**TERMS OF REQUEST:**

This is a request to execute contract number H18-25-003 in an amount not to exceed \$885,000.00, as needed, for a period of thirty-six (36) months from 01/01/2018 through 12/31/2020.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes



CCHHS Deputy CEO: Douglas L. Elwell  
 Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: John Jay Shannon  
 John Jay Shannon, M.D., Chief Executive Officer

**Request #**  
**20**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Joseph H. Price Jr., System Director for Medical Imaging		<b>EXECUTIVE SPONSOR:</b> Jarrod G. Johnson, Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 11/15/2017		<b>PRODUCT / SERVICE:</b> Service/Product – Digital Radiographic System and Turnkey Installation	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> GE Healthcare, Chicago, IL	
<b>ACCOUNT:</b> 890-540		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$350,024.93	<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> One-time Capital Purchase		<b>CONTRACT NUMBER:</b> H18-76-009	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHOD</b> GPO (3)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

No prior contract history for this product.

### NEW PROPOSAL JUSTIFICATION:

This request will replace the current unit which has reached end of life, and will provide our Department of Radiology at Cermak Health Services with an advanced digital radio graphic system (Optima XR646) and a complete turnkey installation. This system provides excellent image quality for our patient detections, a variety of image manipulation and post-processing tools that can help streamline exams, as well as an option to utilize GE Healthcare's exclusive advanced clinical applications. This purchase will be funded through a lease line.

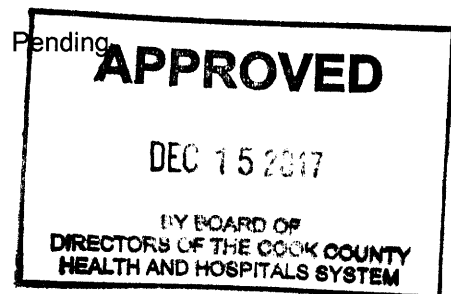
### TERMS OF REQUEST:

This request is to execute contract number H18-76-009 in an amount not to exceed \$350,024.93, as needed, for a one-time Capital purchase.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer



Request #  
21

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
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Revised 03/01/2011

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Rami Doukky, M.D., Chairman, Department of Cardiology Mark Pisaneschi, MD., Chairman, Department of Radiology		<b>EXECUTIVE SPONSOR:</b> Claudia M. Fegan, M.D., Chief Medical Officer
<b>DATE:</b> 11/15/2017	<b>PRODUCT / SERVICE:</b> Product – Carotid Stents, Embolic Protection, PCI Guidewires & Angioplasty Balloons	
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Abbott Laboratories, Inc., Santa Clara, CA	
<b>ACCOUNT:</b> 897-362      Cardiology: \$180,000.00 897-362      Radiology: <u>\$120,000.00</u> TOTAL:     \$300,000.00	<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 02/01/2018 thru 01/31/2021		<b>CONTRACT NUMBER:</b> H18-25-113
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (10)	
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>	

**PRIOR CONTRACT HISTORY:**

The Cook County Health & Hospitals System (CCHHS) Board of Directors approved contract number H15-73-024 on 01/30/2015 in the amount of \$270,000.00 for a period of thirty-six (36) months from 02/01/2015 thru 01/31/2018.

**NEW PROPOSAL JUSTIFICATION:**

This request for a new contract is for the provision of peripheral interventional suture closure devices and stent products to support patient care in the cardiac catheterization labs for diagnostic imaging and surgical procedures.

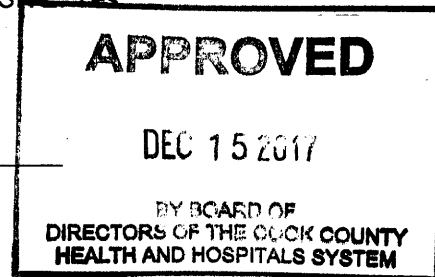
**TERMS OF REQUEST:**

This is a request to execute contract number H18-25-113 in an amount not to exceed \$300,000.00, as needed, for a period of thirty-six (36) months from 02/01/2018 through 01/31/2021.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer, Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
**22**

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• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
December 8, 2017

ATTACHMENT #2

**Purchased Under the Authority of the Chief Executive Officer  
Contracts Under \$150K - September, October, November 2017**

<b>Vendor</b>	<b>Contract Number</b>	<b>Product/Service</b>	<b>Purpose</b>	<b>Value</b>	<b>Contract Term</b>
Shred-It	H17-25-0021	Services; Shredding	Original PO	49,500.00	36 months
Smiths Medical ASD. Inc.	H17-25-0063	Equipment; Blood Warmers	Capital PO	70,392.00	one-time purchase
Susan J. White & Associates	H17-25-0066	Services; Medical Policy Consultant	Original PO	32,500.00	12 months
Quadramed Affinity Corporation	H17-25-0083	Services; APSS Licenses Kiosks	Original PO	145,350.00	12 months
GE Healthcare IITS USA Corp	H17-25-0086	Services; WannaCry Virus	Original PO	79,576.00	12 months
Soft Computer Consultants, Inc. (SCC)	H17-25-0089	Services; warranty for Handhelds	Original PO	104,569.00	one-time purchase
CBS/WBBM-TV	H17-25-0093	Services; Community Partnership	Original PO	49,899.00	4 months
Carefusion 211 Inc.	H17-25-0098	Equipment; Sleep System	Capital PO	42,552.00	one-time purchase
Commercial Industrial Services, LLC	H17-25-0106	Services; Cpap Bipap	Original PO	12,000.00	6 months
Steris Corporation	H17-72-0101	Supplies; Surgical lights	Original PO	59,503.00	one-time purchase
Natus Medical, Inc.	H17-76-0097	Equipment; EMG System	Capital PO	90,411.00	one-time purchase
Tennant Company	H17-76-0107	Equipment; Institution Equipment EVS	Capital PO	62,303.00	one-time purchase
General Devices LLC	H17-76-113	Equipment/Services; ER Telemetry Radio Communication	Capital PO	143,991.00	12 months



Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
December 8, 2017

ATTACHMENT #3

# Cook County Health & Hospitals System

Board Finance Committee Meeting  
December 2017

Ekerete Akpan  
CFO



COOK COUNTY HEALTH  
& HOSPITALS SYSTEM  
**CC+HS**

# Financial Statements



# Income Statement for the Eleven Months ending October 2017 (in millions)

	Year-To-Date			
	<i>Actual</i>	<i>Budget</i>	<i>Variance \$</i>	<i>Variance %</i>
<b>Operating Revenue</b>	1,266	1,357	(91)	-6.7%
<b><u>Operating Expenses</u></b>				
Salaries & Benefits	552	602	50	8.3%
Overtime	39	33	(7)	-21.2%
Pension**	295	295	0	0.0%
Supplies	64	51	(13)	-25.3%
Pharmaceutical Supplies	75	70	(5)	-6.6%
Purch. Svs., Rental, Oth.	175	183	8	4.5%
External Claims Expense	569	462	(106)	-23.0%
Insurance Expense	21	23	2	9.9%
Depreciation	25	25	0	0.5%
Utilities	10	10	1	7.0%
<b>Total Operating Exp</b>	1,824	1,754	(69)	-4.0%
<b>Operating Margin</b>	(558)	(398)	(160)	-40%
<b>Operating Margin %</b>	<b>-44%</b>	<b>-29%</b>	-15%	-50%
<b>Non Operating Revenue</b>	<b>210</b>	<b>218</b>	<b>(9)</b>	<b>-4%</b>
<b>Net Income/(Loss)</b>	<b>(349)</b>	<b>(179)</b>	<b>(169)</b>	<b>-94%</b>

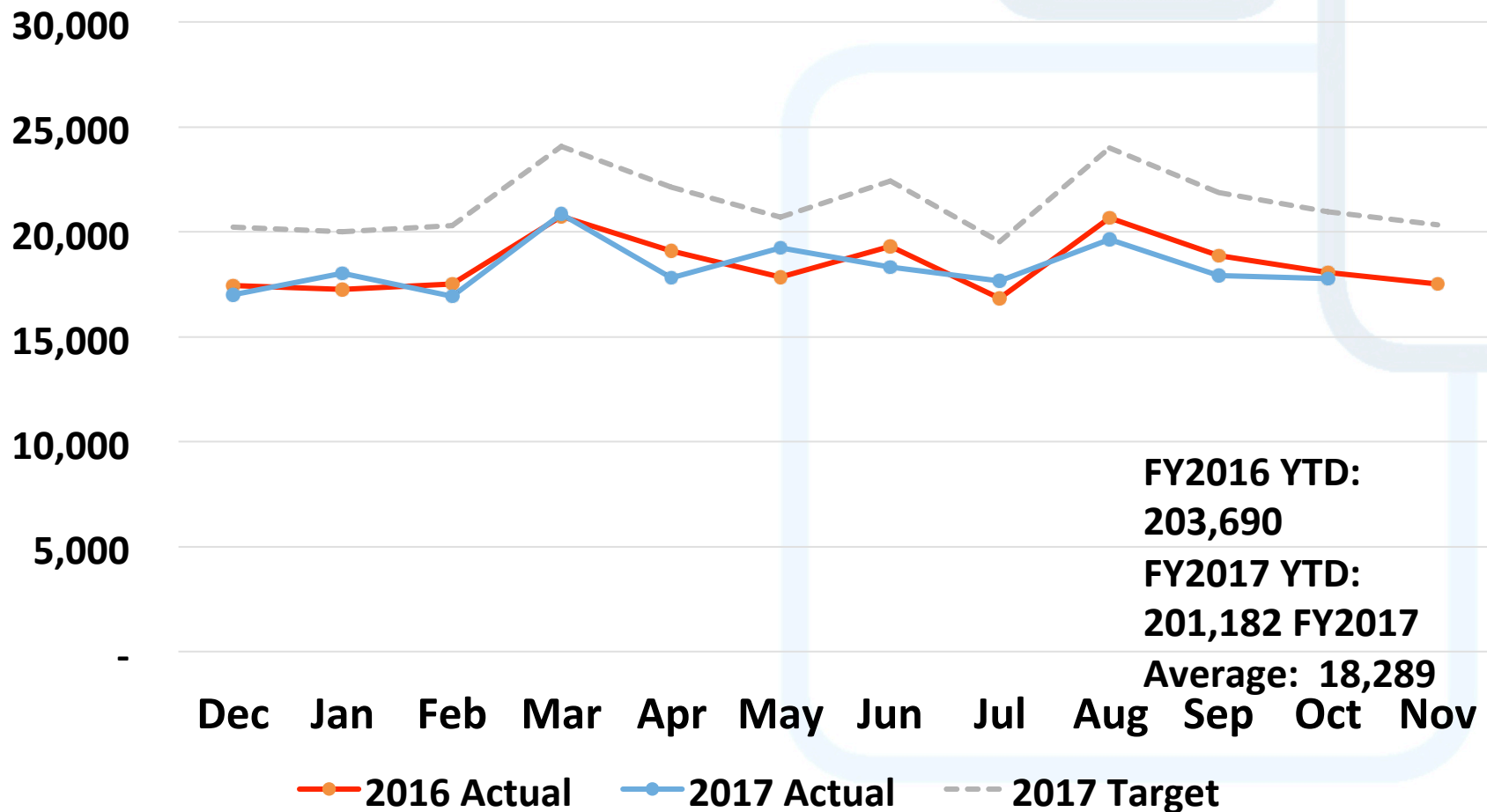
\*\*Year to Date (11 months) Pension Liability  
per GASB

# CountyCare Income Statement for Eleven Months ending October

	2017 (in Millions)	Budget	Variance
Member Months	1,555	1,568	(13)
<b>Total Revenue</b>	<b>691.25</b>	<b>741.83</b>	<b>(50.58)</b>
<b>Expense</b>			
<b>Total Admin Expenses</b>	<b>32.78</b>	<b>37.14</b>	<b>4.36</b>
CCHHS Clinical Expenses			
CCHHS Claims	46.32	145.60	99.28
CCHHS Pharmacy Claims	25.49	42.93	17.44
CCHHS Care Management	6.93	14.16	7.23
<b>Total CCHHS Clinical Expenses</b>	<b>78.74</b>	<b>202.69</b>	<b>123.95</b>
External Clinical Expenses			
External Claims	387.80	307.66	(80.13)
External Pharmacy Claims	135.67	105.71	(29.96)
External Care Management	19.41	27.94	8.53
External Dental Claims	13.83	12.00	(1.83)
External Transportation Claims	8.87	7.84	(1.03)
External Optical Claims	3.02	1.18	(1.84)
<b>Total External Clinical Expenses</b>	<b>568.59</b>	<b>462.33</b>	<b>(106.26)</b>
<b>Total Clinical Expenses</b>	<b>647.33</b>	<b>665.02</b>	<b>17.69</b>
<b>Total Expenses</b>	<b>680.11</b>	<b>702.16</b>	<b>22.05</b>
<b>Net Income Before Rate Adjustment</b>	<b>11.15</b>	<b>39.68</b>	<b>(28.53)</b>
Medical Loss Ratio (MLR)	94%	91%	-3%
Prior Period Revenue Rate Adjustment	(36.34)		
<b>Net Income</b>	<b>(25.20)</b>	<b>39.68</b>	<b>(64.87)</b>
<b>Total CCHHS Impact</b>	<b>53.54</b>	<b>242.36</b>	<b>(188.83)</b>

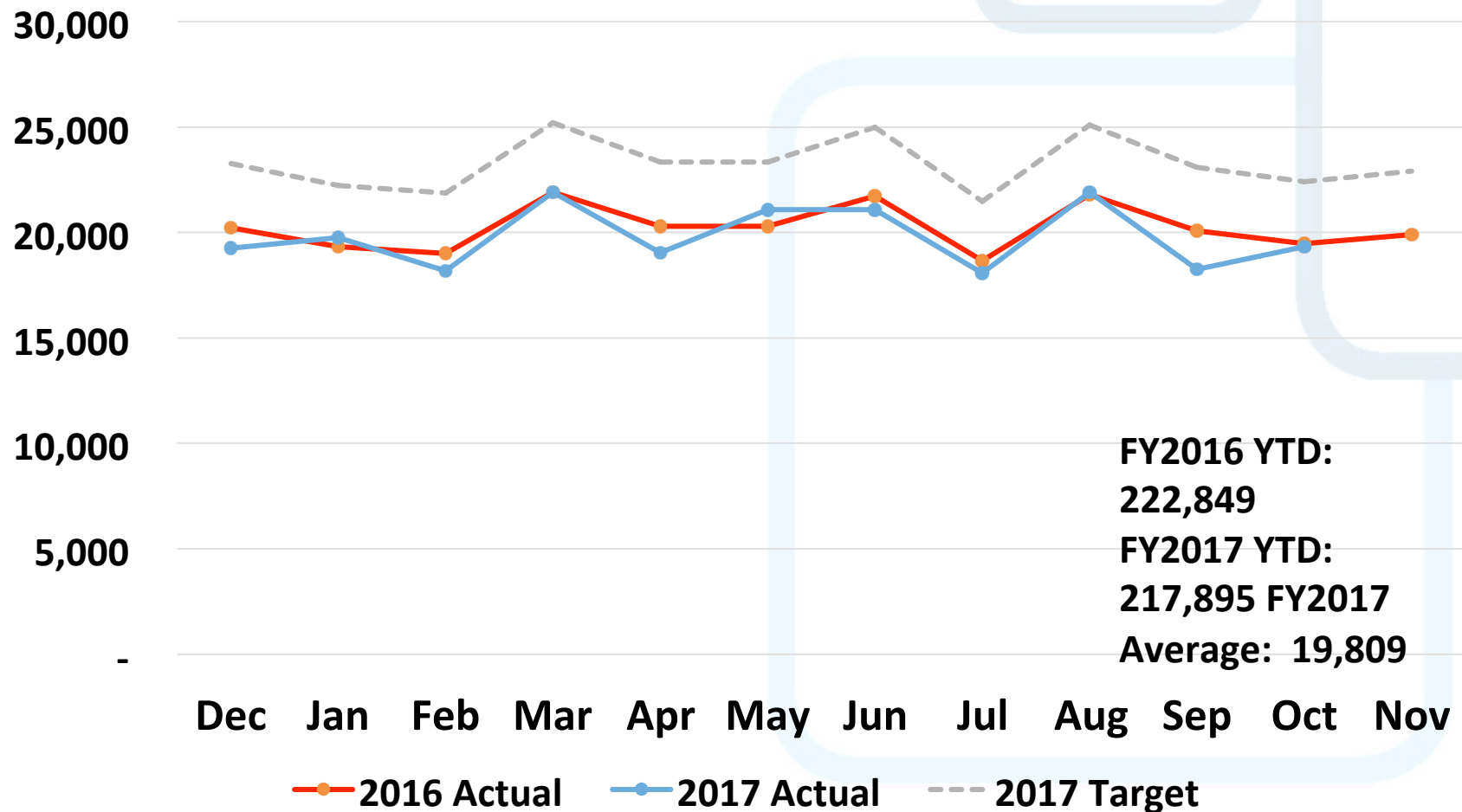
# Volumes / Stats

# Primary Care Provider Visits



COOK COUNTY HEALTH  
& HOSPITALS SYSTEM  
**CC+HHS**

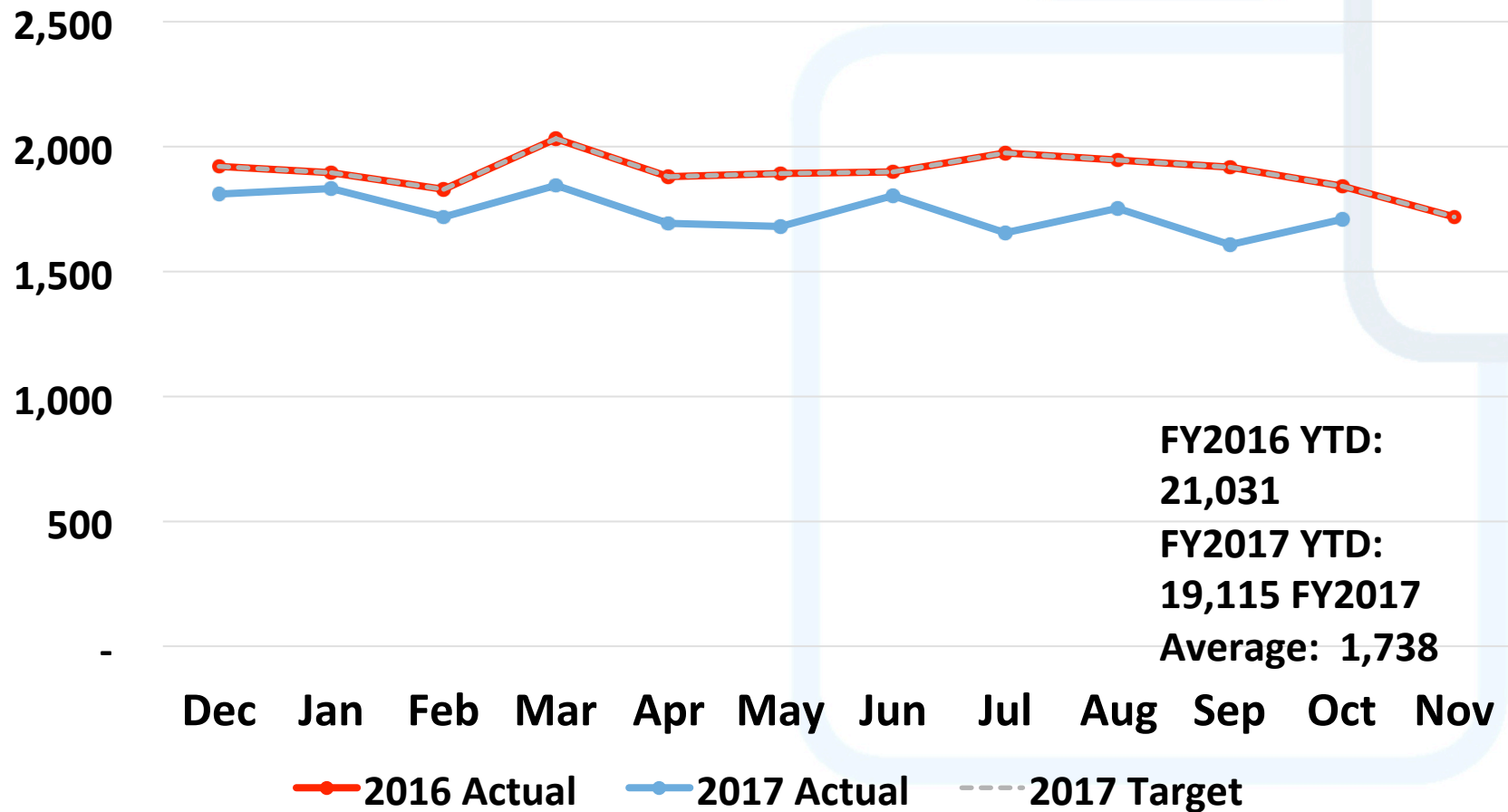
# Specialty Care Provider Visits



COOK COUNTY HEALTH  
& HOSPITALS SYSTEM  
**CC+HHS**



# Total Inpatient Discharges

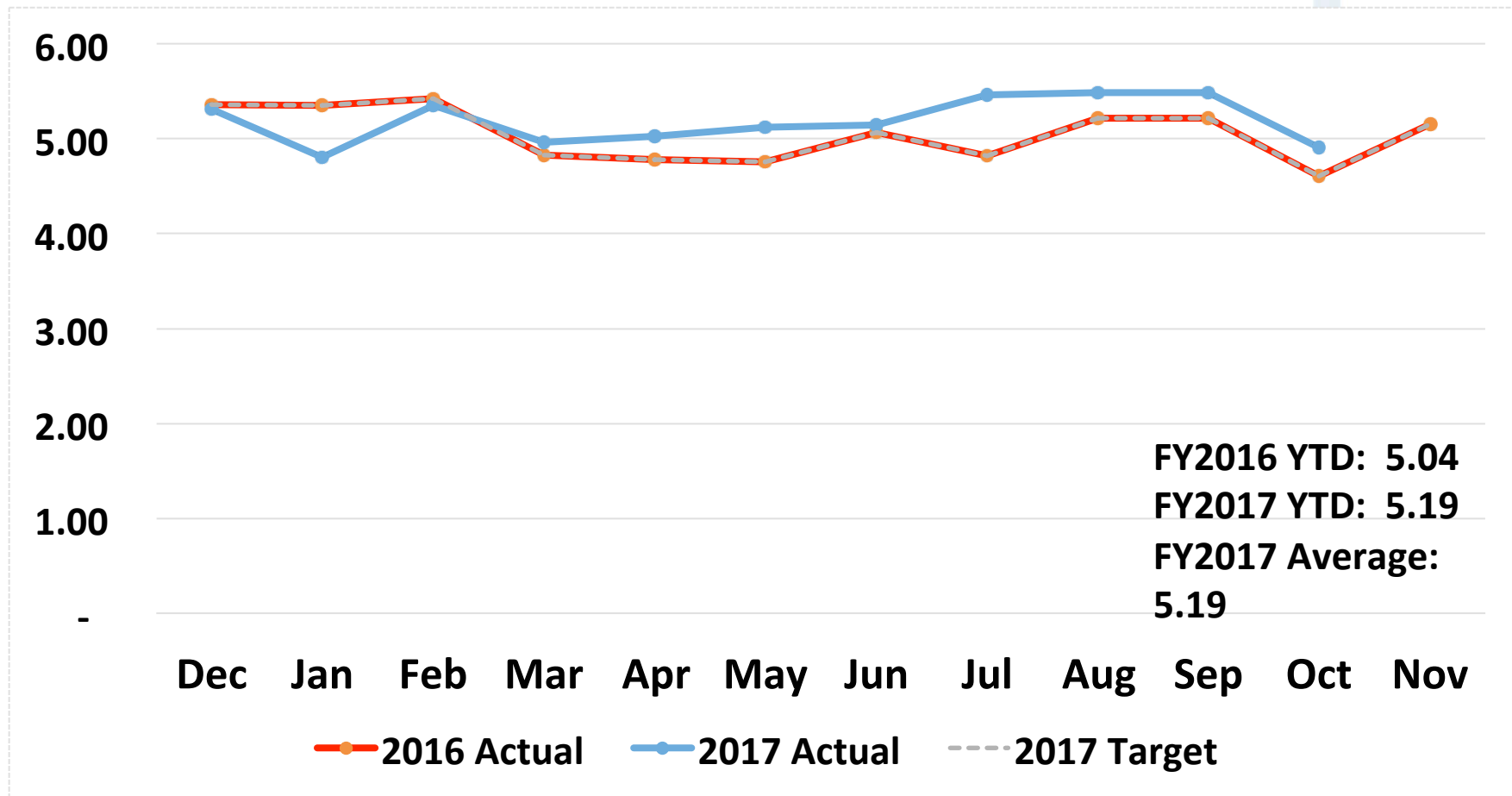


\*includes PICU



COOK COUNTY HEALTH  
& HOSPITALS SYSTEM  
**CC+HHS**

# Average LOS

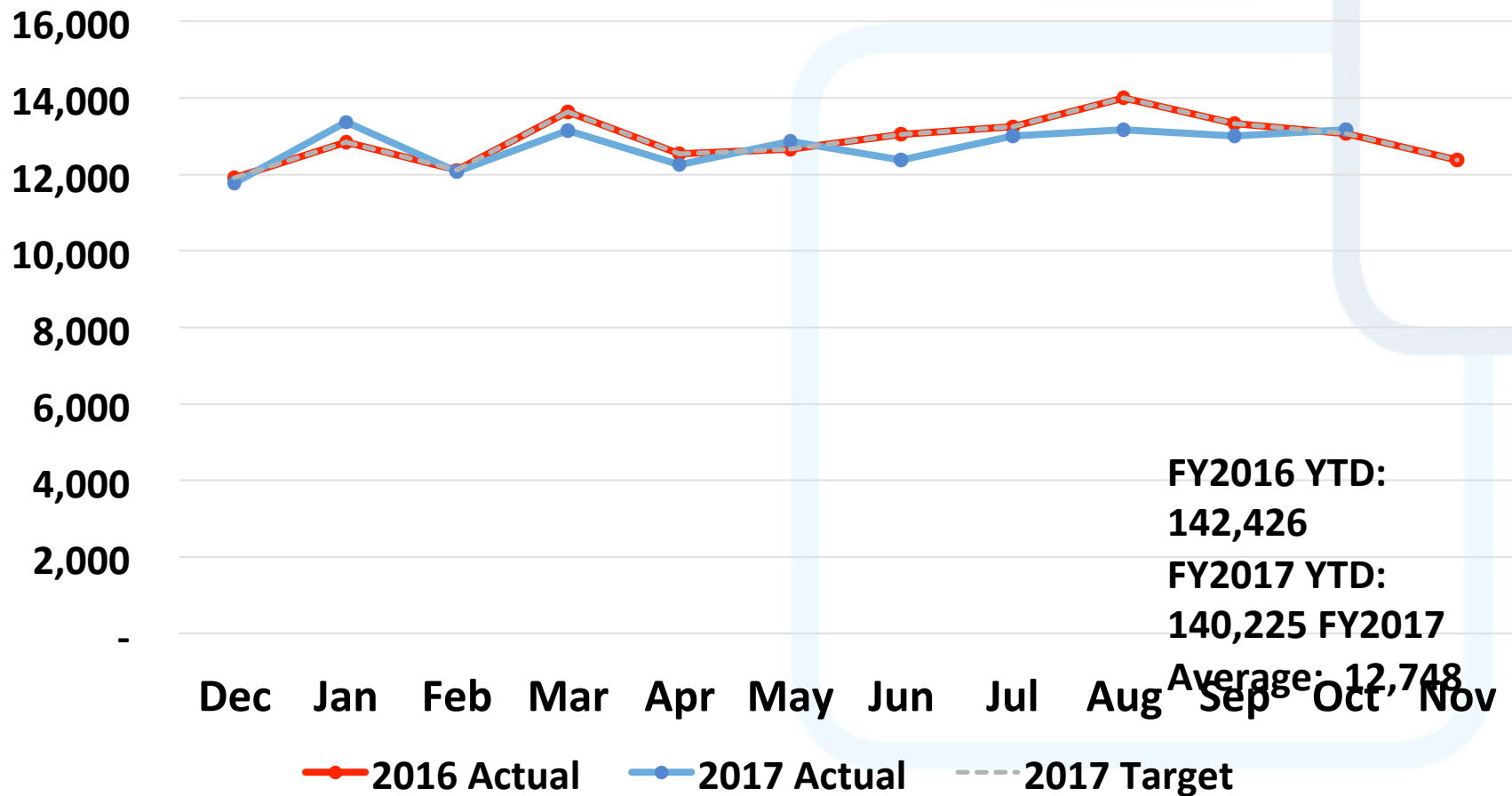


\*includes PICU



COOK COUNTY HEALTH  
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**CC+HHS**

# Total Emergency Room Visits

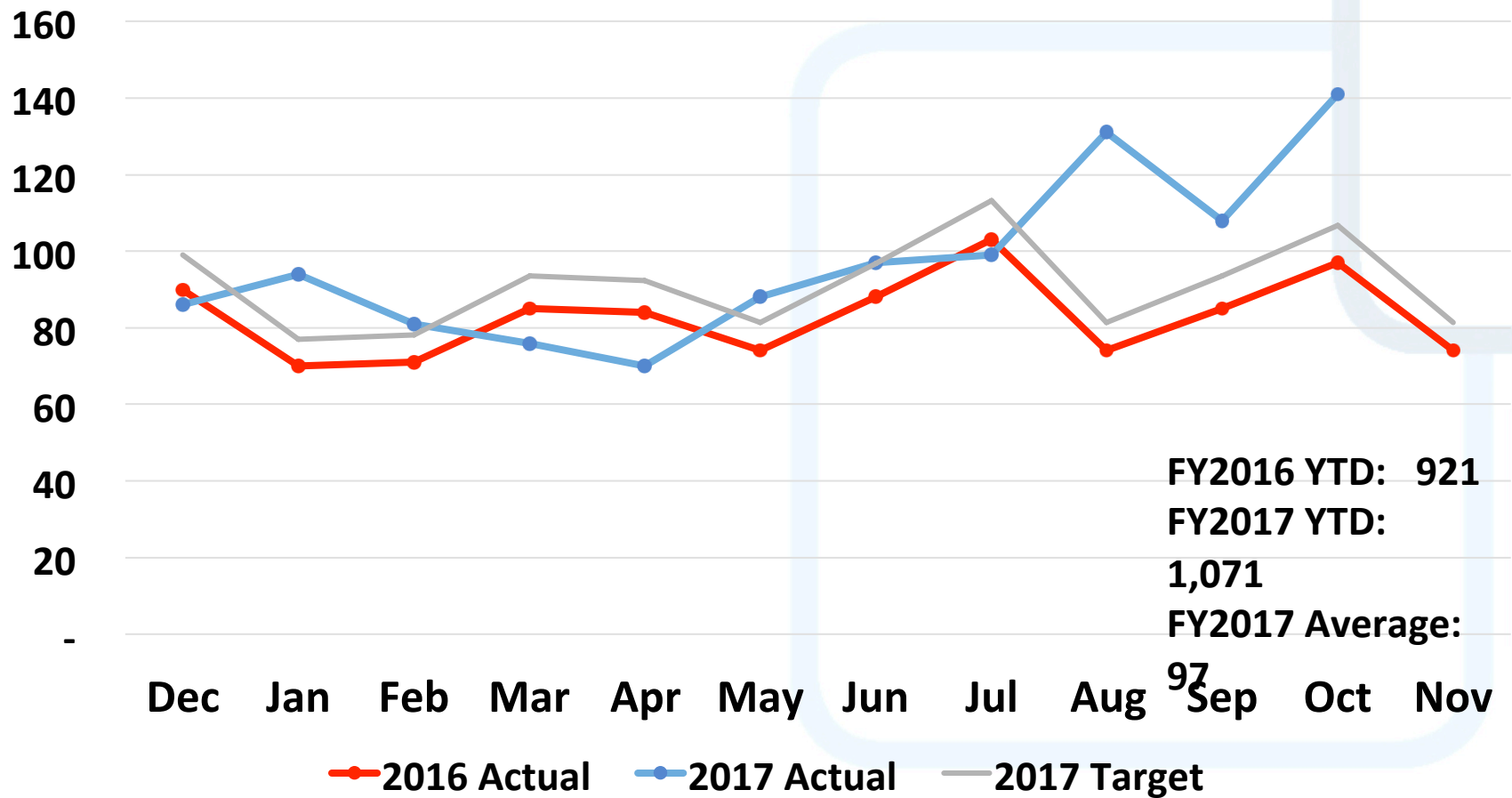


\*includes Adult, Peds and Trauma



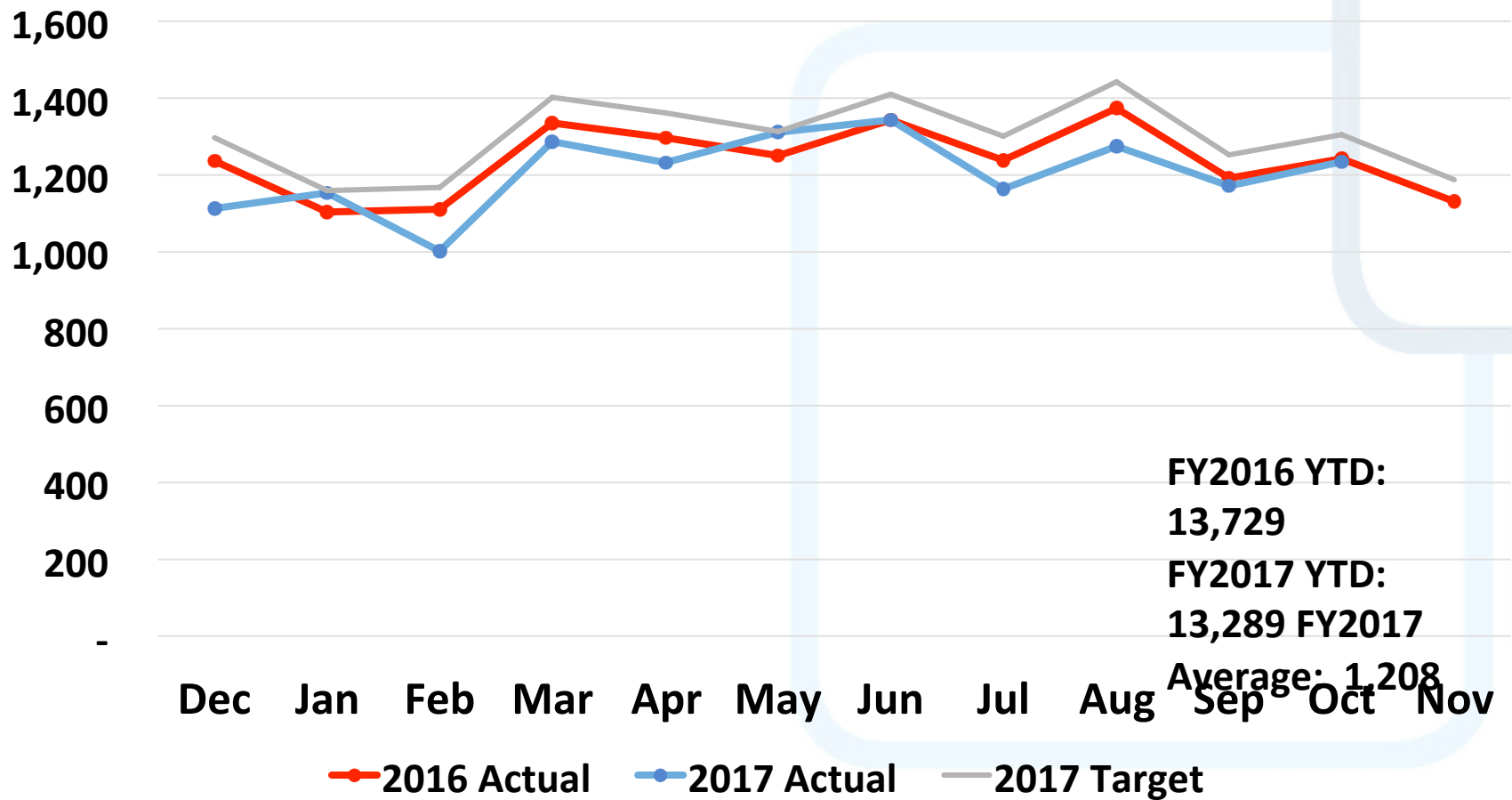
COOK COUNTY HEALTH  
& HOSPITALS SYSTEM  
**CC+HHS**

# Total Deliveries



COOK COUNTY HEALTH  
& HOSPITALS SYSTEM  
**CC+HHS**

# Total Surgical Cases



COOK COUNTY HEALTH  
& HOSPITALS SYSTEM  
**CC+HHS**

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
December 8, 2017

ATTACHMENT #4

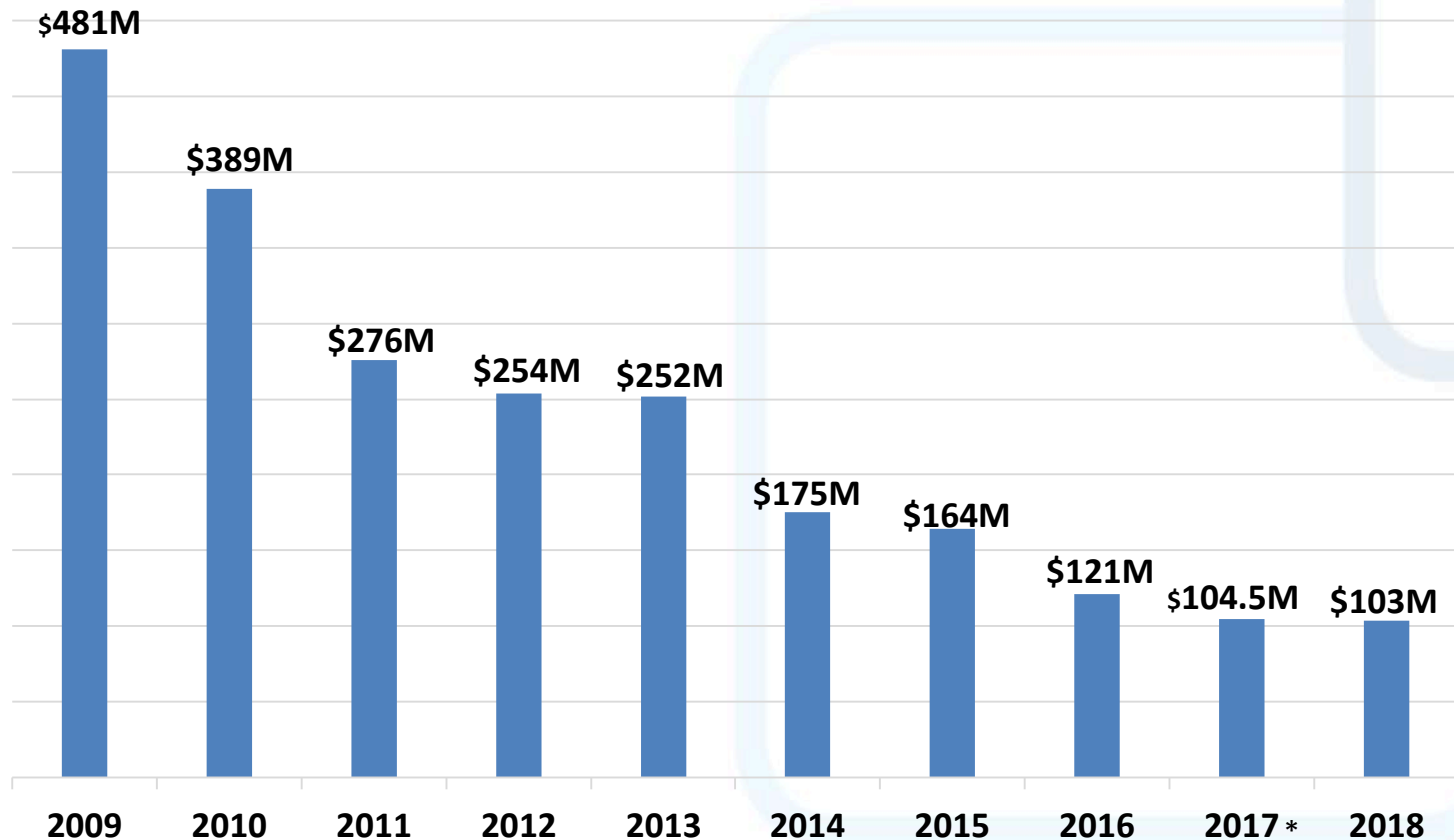


# 2018 Budget Update



COOK COUNTY HEALTH  
& HOSPITALS SYSTEM  
**CC+HHS**

# County Health Fund Allocation to CCHHS Operating Expenses



*\*Adopted allocation was \$111.5M - \$7M reduction in July due to TRO on SBT*

*Note: Pension and Debt Service not included. Until 2016, Cook County Government provided capital funding in addition to the allocation.*





# Changes to CCHHS FY18 Budget Through the 'Balancing' Amendment

Amendment Item	Impact
Health Fund Allocation Reduction 2018 allocation: \$1xxM	(\$7M)
Pension Payment	(\$28M)
Overtime Reduction	(\$1M)
Grants related to Sweetened Beverage Tax	(\$250,000)
Disproportionate Share Hospital (DSH) Payments	\$22M
TB integration Savings	\$1.9M
Contract Savings (Technology & Facilities)	\$1.2M
Positions Deleted	60
Positions Added to Accommodate Health Plan Growth	70



# Changes to CCHHS FY18 Budget Through the Technical Amendment

Technical Amendment	Impact
Overtime	(\$2M)
Registry	(\$500,000)
Pharmacy Supplies	(\$12M)
Supplies	\$10M
Salary Line Corrections	\$4.5M



# Impact on Staffing

- Layoff notices issued to 25 employees on 12/5/17 with effective date of 1/5/18
- 24 additional vacant positions eliminated
- 11 additional layoffs March 1, 2018

**Reminder:** On November 30<sup>th</sup>, CCHHS completed the FY17 change in care delivery by eliminating the last inpatient and Stroger outpatient LPN positions.

